

Appendix E

	2016/17 Original Budget £	2016/17 Original Budget post AHL transfer £	2016/17 Revised Budget £	2017/18 Original Budget £
Summary Budget for General Fund				
Division				
CEO	581,849	466,298	466,298	584,743
DCEO	1,083,770	1,100,804	917,454	1,301,070
ACEO	932,576	974,001	988,808	1,009,089
Place & Communities	7,959,087	8,288,468	8,303,468	8,549,126
Planning & Economic Development	4,154,549	3,178,279	3,218,319	3,130,995
Corporate Services	1,382,525	1,957,420	2,034,260	2,096,466
Housing	0	319,151	379,151	397,360
Total	16,094,356	16,284,421	16,307,758	17,068,849
Subjective Analysis				
Employee Expenses	15,578,483	16,063,353	16,132,823	17,143,076
Premises Expenses	1,401,555	1,401,935	1,401,935	1,399,573
Transport Related Expenses	2,189,522	2,197,712	2,197,712	2,395,592
Supplies & Services	5,763,613	5,817,793	5,889,479	5,816,648
Transfer Payments	705,900	705,900	713,460	693,045
Income	-9,007,300	-8,767,223	-8,892,602	-8,327,875
Sub Total Excluding Capital Financing Costs & Central Recharges	16,631,773	17,419,470	17,442,807	19,120,059
Capital Financing Costs	2,687,153	2,687,153	2,687,153	3,244,532
Central & Dept Recharges In	9,116,880	9,145,390	9,145,390	9,284,713
Central & Dept Recharges Out	-12,341,450	-12,967,592	-12,967,592	-14,580,455
Total	16,094,356	16,284,421	16,307,758	17,068,849
Net Operating Expenditure	16,094,356	16,284,421	16,307,758	17,068,849
Less Adjusting Capital Entries	2,687,153	2,687,153	2,687,153	3,244,532
Total Net Operating Expenditure after Adjusting Capital Entries	13,407,203	13,597,268	13,620,605	13,824,317
Contingencies				
Pay Award	150,000	0	0	0
Single Status	0	0	0	0
Total Contingencies	150,000	0	0	0
Borrowing and Capital Financing Costs				
Interest Payable and Other Charges	3,357,060	3,357,060	3,357,060	3,356,140
Minimum Revenue Provision	1,506,604	1,506,604	1,525,778	1,757,780
Item 8 Contribution	-3,563,600	-3,563,600	-3,563,600	-3,542,530
Direct Revenue Financing	125,270	125,270	241,000	404,000
Total Borrowing and Capital Financing Costs	1,425,334	1,425,334	1,560,238	1,975,390
Other Interest Payable and Receivable				
Interest Paid	70,990	70,990	70,990	70,990
Interest Received	-105,000	-105,000	-105,000	-51,690
Total Other Interest Payable and Receivable	-34,010	-34,010	-34,010	19,300
Net Expenditure to be Financed from Council Tax and Grants	14,948,527	14,988,592	15,146,833	15,819,007
Funded By:-				
Collection Fund Adjustment - Council Tax	-99,701	-99,701	-99,701	-28,329
Collection Fund Adjustment - Business Rates	-43,431	-43,431	-43,431	457,503
Revenue Support Grant	-1,859,392	-1,859,392	-1,859,392	-1,148,206
Retained Business Rates	-3,732,427	-3,732,427	-3,878,766	-4,278,011
Small Business & Empty Rate Relief -Section 31 Grant	-481,205	-481,205	-481,205	-645,903
New Homes Bonus Grant	-3,088,448	-3,088,448	-3,088,448	-2,577,363
Returned funding from preceptors 13-14 to 15-16	0	0	-247,944	0
Council Tax Payers	-5,603,543	-5,603,543	-5,603,543	-5,873,287
	-14,908,147	-14,908,147	-15,302,430	-14,093,596
Net Deficit/ (Surplus) before movement to Reserves	40,380	80,445	-155,597	1,725,411
Net contribution from/(to) Reserves				
Earmarked Reserves	266,660	266,660	334,676	1,099,491
General Reserve	-226,280	-186,215	-490,273	625,920
	40,380	80,445	-155,597	1,725,411

Statement of Movement on Reserves

	Balance at 1st April 2016	Revised Budget 2016/17		Balance at 31 March 2017	Budget 2017/18		Balance at 31st March 2018
		Contributions	Withdrawals		Contributions	Withdrawals	
	£	£	£	£	£	£	£
Earmarked Reserves							
Corporate Improvement fund	806,898	0	167,050	639,848	0	244,000	395,848
District Planning Enquiry	150,839	0	78,900	71,939	0	70,000	1,939
Elections	0	38,000	0	38,000	38,000	0	76,000
Harold Farr Bequest	11,044	50	1,500	9,594	50	1,500	8,144
Joint Use Maintenance Fund	218,265	0	32,545	185,720	10,000	0	195,720
Asset Renewal Reserve	429,243	200,000	48,000	581,243	0	300,000	281,243
Corporate Change and Renewal	1,482,361	0	50,000	1,432,361	0	250,000	1,182,361
*Insurance Related Funds (inc Risk Mangt)	280,517	0	0	280,517	0	0	280,517
Revenue Grant Reserve (net movement)	1,264,655	0	442,671	821,984	0	282,041	539,943
Local Authority Mortgage Scheme (LAMS)	32,029	0	0	32,029	0	0	32,029
NNDR Equalisation Reserve	150,000	247,940	0	397,940	0	0	397,940
Total Earmarked Reserves	4,825,849	485,990	820,666	4,491,173	48,050	1,147,541	3,391,682
General Reserve	3,893,829		-490,273	4,384,102		625,920	3,758,182

*Funds will be part-utilised dependant on outcome of claims

Analysis of Withdrawals from Reserves

Corporate Improvement Fund

Contribution from Corporate Change & Renewal	0	0	0	0
Broadband contribution to NCC (Capital Project)	0	24,000	0	0
IT Transformation Project	0	30,000	0	0
Affordable Warmth Team / Selective Licensing	0	15,000	0	34,000
Funding of the Commercial Strategy Team	0	60,000	0	140,000
Legal Services Case Management System	0	17,850	0	0
Trade Waste Recycling Project	0	0	0	30,000
Glass Recycling Project (project management & comms)	0	0	0	40,000
Community Engagement Review	0	10,000	0	0
Service Reviews - External Support	0	10,200	0	0
	0	167,050	0	244,000

District Planning Enquiry

Local Plan preparation	0	78,900	0	70,000
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Elections

In Year Contribution	38,000	0	38,000	0
Funding of in-year Election	0	0	0	0
	38,000	0	38,000	0

Harold Farr Bequest

In Year Contribution (Interest)	50	0	50	0
Payments	0	1,500	0	1,500
	50	1,500	50	1,500

Joint Use - Asset Maintenance

Maintenance Expenditure (net contribution)	0	32,545	10,000	0
	0	32,545	10,000	0

Asset Renewal Reserve

Contribution	200,000	0	0	0
Direct Revenue Financing	0	48,000	0	300,000
	200,000	48,000	0	300,000

Corporate Change and Renewal Fund

Withdrawal to Corporate Improvement Fund	0	0	0	0
Restructure estimated costs	0	50,000	0	200,000
Commercial Investment	0	0	0	50,000
	0	50,000	0	250,000

Internal Insurance Fund

Contribution to Insurance Reserve	0	0	0	0
	0	0	0	0

Revenue Grant Reserve

Contribution to Reserve based on range of projects	0	0	0	0
Contribution from Reserve based on range of projects	0	442,671	0	282,041
	0	442,671	0	282,041

NNDR Equalisation Reserve

Contribution to NNDR Equalisation Reserve	247,940	0	0	0
	485,990	820,666	48,050	1,147,541

	2016/17 Original Budget £	2016/17 Original Budget post AHL transfer £	2016/17 Revised Budget	2017/18 Original Budget £
Summary Budget for Chief Executive Officer				
Service				
CEO	431,827	466,298	466,298	584,743
Communications	24,396	0	0	0
Performance Improvement	125,626	0	0	0
TOTAL	581,849	466,298	466,298	584,743
Subjective Analysis				
Employee Expenses	409,459	-3,492	-3,492	192,539
Premises Expenses	0	0	0	0
Transport Related Expenses	4,950	3,350	3,350	5,850
Supplies & Services	197,330	94,110	94,110	90,410
Transfer Payments	0	0	0	0
Income	-193,100	0	0	0
Sub Total Excluding Capital Financing Costs & Central Recharges	418,639	93,968	93,968	288,799
Capital Financing Costs	1,540	1,540	1,540	2,010
Central & Dept Recharges In	681,420	623,080	623,080	554,794
Central & Dept Recharges Out	-519,750	-252,290	-252,290	-260,860
Total	581,849	466,298	466,298	584,743

CEO Division

Purpose of budget: This budget includes costs associated with the Chief Executive Officer as well as costs for civic support and administration support for Service Directors.

Budget Holder: R Mitchell

Employee Expenses	103,477	-3,492	-3,492	192,539
Premises Expenses	0	0	0	0
Transport Related Expenses	3,350	3,350	3,350	5,850
Supplies & Services	94,110	94,110	94,110	90,410
Transfer Payments	0	0	0	0
Income	-154,000	0	0	0
Sub Total Excluding Capital Financing Costs & Central Recharges	46,937	93,968	93,968	288,799
Capital Financing Costs	1,540	1,540	1,540	2,010
Central & Dept Recharges In	635,640	623,080	623,080	554,794
Central & Dept Recharges Out	-252,290	-252,290	-252,290	-260,860
Total	431,827	466,298	466,298	584,743

2016/17 Original Budget Excluding Capital Financing Costs & Central Recharges

93,968 **93,968**

Reconciliation to 2016/17 Post AHL Budget

Council Restructure Savings				-139,000
Increase in Pension Costs				332,810
Other				1,021
Total: CEO Division			93,968	288,799

	2016/17 Original Budget £	2016/17 Original Budget post AHL transfer £	2016/17 Revised Budget	2017/18 Original Budget £
Communications				
Purpose of budget: To engage with residents and employees and inform them of council activity.				
Budget Holder: C Turner-Jones				
Employee Expenses	77,716	0	0	0
Premises Expenses	0	0	0	0
Transport Related Expenses	600	0	0	0
Supplies & Services	55,530	0	0	0
Transfer Payments	0	0	0	0
Income	-27,000	0	0	0
Sub Total Excluding Capital Financing Costs & Central Recharges	106,846	0	0	0
Capital Financing Costs	0	0	0	0
Central & Dept Recharges In	0	0	0	0
Central & Dept Recharges Out	-82,450	0	0	0
Total: Communications	24,396	0	0	0
SERVICE MOVED TO CORPORATE SERVICES DIRECTORATE DURING 2016/17				

Planning, Performance and Improvement Unit

Purpose of budget: Determination & delivery of the Council's Improvement Programme, performance management framework and strategic planning.

Budget Holder: J Froggatt

Employee Expenses	228,266	0	0	0
Premises Expenses	0	0	0	0
Transport Related Expenses	1,000	0	0	0
Supplies & Services	47,690	0	0	0
Transfer Payments	0	0	0	0
Income	-12,100	0	0	0
Sub Total Excluding Capital Financing Costs & Central Recharges	264,856	0	0	0
Capital Financing Costs	0	0	0	0
Central & Dept Recharges In	45,780	0	0	0
Central & Dept Recharges Out	-185,010	0	0	0
Total: Planning, Performance and Improvement Unit	125,626	0	0	0

	2016/17 Original Budget £	2016/17 Original Budget post AHL transfer £	2016/17 Revised Budget	2017/18 Original Budget £
Summary Budget for Deputy Chief Executive Officer (Resources)				
Service				
DCEO	-323,526	-322,260	-284,550	-294,996
Financial Management	52,302	55,866	60,866	200,007
Internal Audit	0	0	0	0
Revenues & Customer Services	1,354,994	1,367,198	1,141,138	1,396,059
Housing Finance	0	0	0	0
TOTAL	1,083,770	1,100,804	917,454	1,301,070
Subjective Analysis				
Employee Expenses	2,405,185	2,504,609	2,509,609	2,614,971
Premises Expenses	0	0	0	0
Transport Related Expenses	10,010	10,360	10,360	9,530
Supplies & Services	707,710	712,290	712,290	633,490
Transfer Payments	705,900	705,900	713,460	693,045
Income	-2,330,220	-2,330,220	-2,526,130	-2,107,413
Sub Total Excluding Capital Financing Costs & Central Recharges	1,498,585	1,602,939	1,419,589	1,843,623
Capital Financing Costs	0	0	0	0
Central & Dept Recharges In	718,375	718,375	718,375	645,672
Central & Dept Recharges Out	-1,133,190	-1,220,510	-1,220,510	-1,188,225
TOTAL	1,083,770	1,100,804	917,454	1,301,070

DCEO

Purpose of budget: To provide for the role of Deputy Chief Executive (whose role also includes that of Chief Financial Officer) and secretariat support. Income from Joint Crematorium is included here.

Budget Holder: Deputy Chief Executive Officer (Resources): D. Greenwood

Employee Expenses	141,924	143,190	143,190	146,304
Premises Expenses	0	0	0	0
Transport Related Expenses	580	580	580	400
Supplies & Services	14,340	14,340	14,340	13,930
Transfer Payments	0	0	0	0
Income	-333,530	-333,530	-295,820	-305,000
Sub Total Excluding Capital Financing Costs & Central Recharges	-176,686	-175,420	-137,710	-144,366
Capital Financing Costs	0	0	0	0
Central & Dept Recharges In	0	0	0	0
Central & Dept Recharges Out	-146,840	-146,840	-146,840	-150,630
Total	-323,526	-322,260	-284,550	-294,996
2016/17 Original Budget Excluding Capital Financing Costs & Central Recharges	-176,686	-176,686	-175,420	-175,420
Reconciliation to 2016/17 Post AHL Budget				
Reduction in Crematorium Surplus			37,710	28,530
Employee Expenses				2,524
Total: DCEO			-137,710	-144,366

	2016/17 Original Budget £	2016/17 Original Budget post AHL transfer £	2016/17 Revised Budget	2017/18 Original Budget £
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Financial Management

Purpose of budget: The provision of a finance function providing direction and support to the Council in the use of financial resources. The service also includes payments to suppliers and the insurance function, and has an overview of procurement.

Budget Holder: S. Lynch

Employee Expenses	444,112	447,676	452,676	611,537
Premises Expenses	0	0	0	0
Transport Related Expenses	750	750	750	750
Supplies & Services	126,350	126,350	126,350	119,500
Transfer Payments	0	0	0	0
Income	-5,200	-5,200	-5,200	-5,000
Sub Total Excluding Capital Financing Costs & Central Recharges	566,012	569,576	574,576	726,787
Capital Financing Costs	0	0	0	0
Central & Dept Recharges In	0	0	0	0
Central & Dept Recharges Out	-513,710	-513,710	-513,710	-526,780
Total	52,302	55,866	60,866	200,007

2016/17 Original Budget Excluding Capital Financing Costs & Central Recharges

569,576

569,576

Reconciliation to 2016/17 Post AHL Budget

Employee Expenses			5,000	13,861
Increase in Restructuring Costs				150,000
Reduction in Liabilities Insurance				-8,280
Additional External Audit Fees				3,000
Changes in Shared Service Fees				-2,220
Other Minor Changes				850
Total: Financial Management			574,576	726,787

Internal Audit

Purpose of budget: Provision of the Internal Audit Service to Ashfield District Council. Internal Audit occupies a critical position in the Council, helping it to achieve its objectives by giving assurance on its internal control arrangements and playing a key role in promoting good governance. This service is delivered by the Central Midlands Audit Partnership.

Budget Holder: D.Greenwood

Employee Expenses	0	0	0	0
Premises Expenses	0	0	0	0
Transport Related Expenses	0	0	0	0
Supplies & Services	100,530	100,530	100,530	75,200
Transfer Payments	0	0	0	0
Income	-24,800	-24,800	-24,800	0
Sub Total Excluding Capital Financing Costs & Central Recharges	75,730	75,730	75,730	75,200
Capital Financing Costs	0	0	0	0
Central & Dept Recharges In	0	0	0	0
Central & Dept Recharges Out	-75,730	-75,730	-75,730	-75,200
Total	0	0	0	0

2016/17 Original Budget Excluding Capital Financing Costs & Central Recharges

75,730

75,730

Reconciliation to 2016/17 Post AHL Budget

Other Minor Variances				-530
Total: Internal Audit			75,730	75,200

	2016/17 Original Budget £	2016/17 Original Budget post AHL transfer £	2016/17 Revised Budget	2017/18 Original Budget £
Revenues & Customer Services				
Purpose of budget: Revenues provide for the administration and collection of Council Tax, Business Rates and Sundry Debts. The service also administers Council Tax Benefit and Housing Benefits. The Customer Services Team, including cash offices, provide the initial point of contact for members of the public. The budget covers the costs of the Telephone, Payment Collection and Customer Relationship Management systems as well as direct employee costs.				
Budget Holder: C.Scott				
Employee Expenses	1,819,149	1,831,353	1,831,353	1,751,015
Premises Expenses	0	0	0	0
Transport Related Expenses	8,680	8,680	8,680	7,680
Supplies & Services	466,490	466,490	466,490	409,960
Transfer Payments	705,900	705,900	713,460	693,045
Income	-1,966,690	-1,966,690	-2,200,310	-1,797,413
Sub Total Excluding Capital Financing Costs & Central Recharges	1,033,529	1,045,733	819,673	1,064,287
Capital Financing Costs	0	0	0	0
Central & Dept Recharges In	718,375	718,375	718,375	645,672
Central & Dept Recharges Out	-396,910	-396,910	-396,910	-313,900
TOTAL	1,354,994	1,367,198	1,141,138	1,396,059
2016/17 Original Budget Excluding Capital Financing Costs & Central Recharges			1,045,733	1,045,733
Reconciliation to 2016/17 Post AHL Budget				
Reduction in Rent Allowance Expenditure			-1,175,410	-1,648,800
Reduction in Rent Allowance Grant Income			1,163,950	1,624,935
Reduction in Rent Rebate Expenditure			-596,720	-1,095,800
Reduction in Rent Rebate Grant Income			615,740	1,106,810
Changes in Council Tax Admin Grant			-29,950	-17,460
Changes to IBS Debtors Raised - Rent Allowances			-225,060	112,270
Changes to IBS Debtors Raised - Rent Rebates			21,390	29,487
Changes to DHP Expenditure				-44,542
Changes to DHP Income				44,542
Increase in Bank and Credit/Debit Card Charges				14,020
Reduction in Legal Charges Recovered				5,000
Increase in Liabilities Insurance Charges to Service				-12,070
Reduction in Printing & Stationery				-3,000
Reduction in Postage from E-Billing				-20,000
Reduction in Internet Charges				-5,230
Reduction in Housing Benefit Admin Grant				39,282
Reduction in Employee Expenses - Revenues				-96,832
Universal credit new grant (now in L45000)				-16,660
Increase in Employee Expenses - Customer Services				16,489
Reduction in Telephones - Customer Services				-5,340
Reduction in Security costs				-8,000
Other Minor Variances				-547
Total: Revenues and Customer Services	0	0	819,673	1,064,287

	2016/17 Original Budget £	2016/17 Original Budget post AHL transfer £	2016/17 Revised Budget	2017/18 Original Budget £
Summary Budget for Assistant Chief Executive Officer				
Service				
ACEO	58,803	72,227	72,227	34,943
Democratic Services	668,613	675,187	675,187	707,029
Legal Services	-28,831	-24,614	-6,764	-20,004
Electoral Services	183,115	199,913	196,870	217,752
Overview & Scrutiny	50,876	51,288	51,288	69,369
TOTAL	932,576	974,001	988,808	1,009,089
Subjective Analysis				
Employee Expenses	1,592,476	1,621,341	1,625,181	1,661,588
Premises Expenses	750	750	750	10,750
Transport Related Expenses	6,450	6,450	6,450	17,700
Supplies & Services	358,660	358,660	417,996	323,890
Transfer Payments	0	0	0	0
Income	-563,500	-563,500	-611,869	-623,830
Sub Total Excluding Capital Financing Costs & Central Recharges	1,394,836	1,423,701	1,438,508	1,390,098
Capital Financing Costs	0	0	0	0
Central & Dept Recharges In	67,450	80,010	80,010	165,791
Central & Dept Recharges Out	-529,710	-529,710	-529,710	-546,800
Total	932,576	974,001	988,808	1,009,089

Assistant Chief Executive Officer

Purpose of budget: This budget supports the work of the Council's Head of Legal Service, who also acts as the Authority's Monitoring Officer.

Budget Holder: Assistant Chief Executive (Governance); R Dennis

Employee Expenses	99,563	100,427	100,427	102,593
Premises Expenses	0	0	0	0
Transport Related Expenses	350	350	350	400
Supplies & Services	30,550	30,550	30,550	27,820
Transfer Payments	0	0	0	0
Income	-500	-500	-500	-500
Sub Total Excluding Capital Financing Costs & Central Recharges	129,963	130,827	130,827	130,313
Capital Financing Costs	0	0	0	0
Central & Dept Recharges In	26,050	38,610	38,610	4,940
Central & Dept Recharges Out	-97,210	-97,210	-97,210	-100,310
Total	58,803	72,227	72,227	34,943

2016/17 Original Budget Excluding Capital Financing Costs & Central Recharges

130,827 **130,827**

Reconciliation to 2016/17 Post AHL Budget

Employee Expenses				2,166
Professional & Consultancy Fees				-2,500
Other				-180
Total: Assistant Chief Executive Officer			130,827	130,313

	2016/17 Original Budget £	2016/17 Original Budget post AHL transfer £	2016/17 Revised Budget	2017/18 Original Budget £
Democratic Services				
Purpose of budget: To support the democratic decision making process.				
Budget Holder: Vacant				
Employee Expenses	692,573	699,147	699,147	676,082
Premises Expenses	750	750	750	750
Transport Related Expenses	1,900	1,900	1,900	1,900
Supplies & Services	59,040	59,040	59,040	52,620
Transfer Payments	0	0	0	0
Income	0	0	0	0
Sub Total Excluding Capital Financing Costs & Central Recharges	754,263	760,837	760,837	731,352
Capital Financing Costs	0	0	0	0
Central & Dept Recharges In	10,020	10,020	10,020	79,767
Central & Dept Recharges Out	-95,670	-95,670	-95,670	-104,090
Total	668,613	675,187	675,187	707,029
2016/17 Original Budget Excluding Capital Financing Costs & Central Recharges			760,837	760,837
Reconciliation to 2016/17 Post AHL Budget				
Members' Allowances (Inc Ers NI)				-25,000
Review of Members' Allowances				-10,000
Postages				7,000
Other				-1,485
Total: Democratic Services			760,837	731,352

Electoral Services

Purpose of budget: To plan and organise Elections within the District and Parishes of Ashfield.

Budget Holder: I Dobson

Employee Expenses	99,485	116,283	120,123	117,025
Premises Expenses	0	0	0	10,000
Transport Related Expenses	700	700	700	10,400
Supplies & Services	243,340	243,340	264,040	221,210
Transfer Payments	0	0	0	0
Income	-188,000	-188,000	-215,583	-201,000
Sub Total Excluding Capital Financing Costs & Central Recharges	155,525	172,323	169,280	157,635
Capital Financing Costs	0	0	0	0
Central & Dept Recharges In	27,590	27,590	27,590	60,117
Central & Dept Recharges Out	0	0	0	0
Total	183,115	199,913	196,870	217,752
2016/17 Original Budget Excluding Capital Financing Costs & Central Recharges			172,323	172,323
Reconciliation to 2016/17 Post AHL Budget				
Employee Expenses			3,840	0
Rent of rooms for polling stations (NCC Elections)				10,000
Transport costs (NCC Elections)				10,000
Equipment Purchase (NCC Elections)				5,000
Printing & Stationery (NCC Elections)				25,000
Printing & Stationery - Elections				4,000
Contractors (NCC Elections)				100,000
Contractors (PCC Election)				-186,000
Contractors				-5,000
Postages (NCC Elections)				30,000
Postages			20,700	5,000
IER Grant			-27,583	-20,000
Contributions to Elections				6,000
Other				1,312
Total: Electoral Services			169,280	157,635

	2016/17 Original Budget £	2016/17 Original Budget post AHL transfer £	2016/17 Revised Budget	2017/18 Original Budget £
Legal Services				
Purpose of budget: To provide Legal support to the Authority.				
Budget Holder: Legal Services: R Dennis				
Employee Expenses	654,059	658,276	658,276	717,576
Premises Expenses	0	0	0	0
Transport Related Expenses	3,500	3,500	3,500	5,000
Supplies & Services	25,440	25,440	64,076	22,150
Transfer Payments	0	0	0	0
Income	-375,000	-375,000	-395,786	-422,330
Sub Total Excluding Capital Financing Costs & Central Recharges	307,999	312,216	330,066	322,396
Capital Financing Costs	0	0	0	0
Central & Dept Recharges In	0	0	0	0
Central & Dept Recharges Out	-336,830	-336,830	-336,830	-342,400
Total	-28,831	-24,614	-6,764	-20,004
2016/17 Original Budget Excluding Capital Financing Costs & Central Recharges			312,216	312,216
Reconciliation to 2016/17 Post AHL Budget				
Case Management System			38,636	0
Contribution from MDC towards Case Management System			-20,786	0
Employee Expenses				59,300
Income from Shared Service				-37,330
EIR requests				-20,000
S106 agreements				10,000
Other				-1,790
Total: Legal Services			330,066	322,396
Overview & Scrutiny				
Purpose of budget: To support the role of non cabinet members in reviewing policy, performance, and decisions made by Cabinet, and issues raised by the Community.				
Budget Holder: M Joy				
Employee Expenses	46,796	47,208	47,208	48,312
Premises Expenses	0	0	0	0
Transport Related Expenses	0	0	0	0
Supplies & Services	290	290	290	90
Transfer Payments	0	0	0	0
Income	0	0	0	0
Sub Total Excluding Capital Financing Costs & Central Recharges	47,086	47,498	47,498	48,402
Capital Financing Costs	0	0	0	0
Central & Dept Recharges In	3,790	3,790	3,790	20,967
Central & Dept Recharges Out	0	0	0	0
Total	50,876	51,288	51,288	69,369
2016/17 Original Budget Excluding Capital Financing Costs & Central Recharges			47,498	47,498
Reconciliation to 2016/17 Post AHL Budget				
Employee Expenses				1,104
Supplies & Services				-200
Total: Overview & Scrutiny			47,498	48,402

	2016/17 Original Budget £	2016/17 Original Budget post AHL transfer £	2016/17 Revised Budget	2017/18 Original Budget £
Summary Budget for Place & Communities Directorate				
Service				
Place & Communities Director	3	867	867	50,003
Community Protection	909,852	912,040	917,040	1,089,122
Environmental Health	770,546	1,057,415	1,057,415	1,044,363
Environmental Services	3,917,030	3,936,826	3,936,826	3,889,037
Waste	2,219,079	2,234,616	2,234,616	2,286,059
Transport & Depot	477	4,604	14,604	38,181
Support Teams	142,100	142,100	142,100	152,360
Total	7,959,087	8,288,468	8,303,468	8,549,126
Subjective Analysis				
Employee Expenses	6,925,787	7,138,308	7,138,308	7,507,210
Premises Expenses	312,430	314,505	314,505	318,225
Transport Related Expenses	2,091,489	2,096,019	2,096,019	2,269,782
Supplies & Services	1,585,258	1,587,358	1,602,358	1,537,988
Transfer Payments	0	0	0	0
Income	-3,254,300	-3,034,483	-3,034,483	-2,940,157
Sub Total Excluding Capital Financing Costs & Central Recharges	7,660,664	8,101,707	8,116,707	8,693,048
Capital Financing Costs	1,322,923	1,315,983	1,315,983	1,488,922
Central & Dept Recharges In	4,688,135	4,809,605	4,809,605	5,092,564
Central & Dept Recharges Out	-5,712,635	-5,938,827	-5,938,827	-6,725,408
Total	7,959,087	8,288,468	8,303,468	8,549,126

Place & Communities Director

Purpose of budget: This budget supports the overall direction and management of the Place & Communities Directorate. Included within it are the direct costs associated with employing the Service Director.

Budget Holder: E De Coverly

Employee Expenses	96,153	97,017	97,017	124,263
Premises Expenses	0	0	0	0
Transport Related Expenses	850	850	850	850
Supplies & Services	9,140	9,140	9,140	34,170
Transfer Payments	0	0	0	0
Income	0	0	0	0
Sub Total Excluding Capital Financing Costs & Central Recharges	106,143	107,007	107,007	159,283
Capital Financing Costs	0	0	0	0
Central & Dept Recharges In	0	0	0	0
Central & Dept Recharges Out	-106,140	-106,140	-106,140	-109,280
Reconciliation to 2016/17 Original Budget	3	867	867	50,003

2016/17 Original Budget Excluding Capital Financing Costs & Central Recharges

107,007

107,007

Reconciliation to 2016/17 Post AHL Budget

Employee Expenses				2,246
Other Minor Variances				30
Commercialism Investment				50,000
Total: Place & Communities Director			107,007	159,283

	2016/17 Original Budget £	2016/17 Original Budget post AHL transfer £	2016/17 Revised Budget	2017/18 Original Budget £
Community Protection				
Purpose of budget: To prevent and tackle environmental crime & low-level antisocial behaviour by providing a flexible and high visibility patrolling service, taking robust enforcement action as necessary.				
Budget Holder: M. Manley				
Employee Expenses	914,081	919,644	919,644	976,594
Premises Expenses	600	600	600	600
Transport Related Expenses	30,791	30,791	30,791	31,980
Supplies & Services	160,600	160,600	165,600	157,660
Transfer Payments	0	0	0	0
Income	-43,950	-31,450	-31,450	-18,500
Sub Total Excluding Capital Financing Costs & Central Recharges	1,062,122	1,080,185	1,085,185	1,148,334
Capital Financing Costs	290	290	290	0
Central & Dept Recharges In	182,470	182,470	182,470	291,818
Central & Dept Recharges Out	-335,030	-350,905	-350,905	-351,030
Total	909,852	912,040	917,040	1,089,122
2016/17 Original Budget Excluding Capital Financing Costs & Central Recharges			1,080,185	1,080,185
Reconciliation to 2016/17 Post AHL Budget				
Employee Expenses previously in Env Health and Private Sector Enforcement, now in Community Protection Admin Support				42,261
Other Employee Expenses				14,689
Community Safety Partnership			5,000	0
Transport costs				1,189
CCTV costs				15,200
Ecins (paid directly by PCC)				-6,950
Reduction in CSP contributions (CCG)				6,000
Contribution towards Ecins (paid directly by PCC)				6,950
Works in Default				-10,000
Other				-1,190
Total: Community Protection			1,085,185	1,148,334

	2016/17 Original Budget £	2016/17 Original Budget post AHL transfer £	2016/17 Revised Budget	2017/18 Original Budget £
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Environmental Health

Purpose of budget: Environmental Health is a largely enforcement function which deals with Food Safety enforcement, Infectious diseases, Food Poisoning investigations, Health and Safety enforcement, all aspects of Licensing, all aspects of Environmental Protection including contaminated land, air quality, water quality, nuisances, anti-social behaviour; Dog Control and Pest Control.

Budget Holder: C. Booth

Employee Expenses	728,448	894,562	894,562	924,670
Premises Expenses	925	3,000	3,000	3,000
Transport Related Expenses	38,757	43,807	43,807	42,199
Supplies & Services	123,960	126,060	126,060	141,615
Transfer Payments	0	0	0	0
Income	-366,254	-369,254	-369,254	-419,227
Sub Total Excluding Capital Financing Costs & Central Recharges	525,836	698,175	698,175	692,257
Capital Financing Costs	19,860	12,920	12,920	6,090
Central & Dept Recharges In	299,680	421,150	421,150	666,463
Central & Dept Recharges Out	-74,830	-74,830	-74,830	-320,447
Total	770,546	1,057,415	1,057,415	1,044,363

2016/17 Original Budget Excluding Capital Financing Costs & Central Recharges

698,175 698,175

Reconciliation to 2016/17 Post AHL Budget

Employee Expenses previously in Env Health and Private Sector Enforcement, now in Community Protection Admin Support				-42,261
Selective Licencing Employee Expenses				63,830
Employee Expenses - secondment				40,023
Employee Expenses - Pest Control				-22,254
Other Employee Expenses				-9,230
Payments to Contractors - Dog Control				30,000
Professional & Consultancy Fees - Environmental Protection				-6,000
Liability Insurance				-3,160
Selective Licencing Fees				-30,190
Other Licences				-12,492
Pre inspection visits				-5,000
Transport Costs				-1,608
Other				-7,576
Total: Environmental Health			698,175	692,257

	2016/17 Original Budget £	2016/17 Original Budget post AHL transfer £	2016/17 Revised Budget	2017/18 Original Budget £
Environmental Services				
Purpose of budget: To provide a district-wide cleansing & maintenance service which seeks to provide a high quality local environment for our residents. The Service also includes activities relating to cemeteries, allotments and outdoor recreation.				
Budget Holder: S. Dennis				
Employee Expenses	2,795,857	2,816,173	2,816,173	2,794,710
Premises Expenses	124,245	124,245	124,245	115,895
Transport Related Expenses	615,903	615,383	615,383	673,223
Supplies & Services	403,930	403,930	403,930	477,305
Transfer Payments	0	0	0	0
Income	-592,715	-592,715	-592,715	-558,429
Sub Total Excluding Capital Financing Costs & Central Recharges	3,347,220	3,367,016	3,367,016	3,502,704
Capital Financing Costs	563,740	563,740	563,740	578,330
Central & Dept Recharges In	771,130	771,130	771,130	541,356
Central & Dept Recharges Out	-765,060	-765,060	-765,060	-733,353
Total	3,917,030	3,936,826	3,936,826	3,889,037
2016/17 Original Budget Excluding Capital Financing Costs & Central Recharges			3,367,016	3,367,016
Reconciliation to 2016/17 Post AHL Budget				
Employee Expenses - Environmental Services				-136,740
Employee Expenses - Cemeteries				-34,210
Agency - Environmental Services				104,000
Agency - Cemeteries				26,000
Employee Expenses - Selston Golf				-29,774
Other Employee Expenses				49,261
Utilities				-2,795
Repairs				-3,900
Other Premises Expenses				-1,655
Vehicle Maintenance				10,415
Fuel				37,294
Contract Hire				18,106
Other Transport Costs				-7,975
Payments to Contractors				-13,140
Waste Station costs - Street Ceansing, previously charged to Waste				36,000
Liability Insurance				52,180
Income from AHL now internal recharge				50,905
Cemetery Fees				-10,000
Other Income				-6,619
Other				-1,665
Total: Environmental Services			3,367,016	3,502,704

	2016/17 Original Budget £	2016/17 Original Budget post AHL transfer £	2016/17 Revised Budget	2017/18 Original Budget £
Waste				
Purpose of budget: To provide an efficient service, highly valued by our customers, which delivers an increase in recycling levels while reducing residual waste to landfill.				
Budget Holder: S. Dennis				
Employee Expenses	1,800,983	1,816,520	1,816,520	1,947,140
Premises Expenses	5,540	5,540	5,540	5,740
Transport Related Expenses	1,035,065	1,035,065	1,035,065	1,160,094
Supplies & Services	446,125	446,125	446,125	331,600
Transfer Payments	0	0	0	0
Income	-1,506,704	-1,506,704	-1,506,704	-1,620,501
Sub Total Excluding Capital Financing Costs & Central Recharges	1,781,009	1,796,546	1,796,546	1,824,073
Capital Financing Costs	5,240	5,240	5,240	58,850
Central & Dept Recharges In	3,209,337	3,209,337	3,209,337	3,344,412
Central & Dept Recharges Out	-2,776,507	-2,776,507	-2,776,507	-2,941,276
Total	2,219,079	2,234,616	2,234,616	2,286,059
2016/17 Original Budget Excluding Capital Financing Costs & Central Recharges			1,796,546	1,796,546
Reconciliation to 2016/17 Post AHL Budget				
Employee Expenses - Glass Collection				-51,765
Transport Costs - Glass Collection				-15,000
Employee Expenses				182,385
Vehicle Repairs & Maintenance				-33,040
Fuel				53,821
Contract Hire				99,808
Transport Insurance				19,000
Trade Waste Bins for Recycling				30,000
Purchase of 'Twin Bins'				-15,000
Equipment Purchase				-2,000
Contractors - Garden Waste				-57,400
Other Payments to Contractors				-10,000
Trade Refuse Disposal - Trade Waste Recycling project				-50,000
Environment Agency Licence				-6,125
Other Supplies & Services				-4,000
Contribution to Free Garden Waste Scheme				-34,797
Trade Waste Collection & Disposal Charges				-65,000
Bulky Collections Charges				-10,000
Other				-3,360
Total: Waste			1,796,546	1,824,073

	2016/17 Original Budget £	2016/17 Original Budget post AHL transfer £	2016/17 Revised Budget	2017/18 Original Budget £
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Transport & Depot

Purpose of budget: To ensure the Council's vehicle fleet & drivers remain compliant with statutory transport legislation. To ensure the Council's vehicles and plant plus Northern Depot are maintained to the required standard and to ensure that they are safe for use.

Budget Holder: D. White

Employee Expenses	450,265	454,392	454,392	476,193
Premises Expenses	175,200	175,200	175,200	181,030
Transport Related Expenses	370,123	370,123	370,123	356,235
Supplies & Services	347,323	347,323	357,323	349,078
Transfer Payments	0	0	0	0
Income	-686,677	-476,360	-476,360	-188,500
Sub Total Excluding Capital Financing Costs & Central Recharges	656,234	870,678	880,678	1,174,036
Capital Financing Costs	733,793	733,793	733,793	845,652
Central & Dept Recharges In	225,518	225,518	225,518	248,515
Central & Dept Recharges Out	-1,615,068	-1,825,385	-1,825,385	-2,230,022
Total	477	4,604	14,604	38,181

2016/17 Original Budget Excluding Capital Financing Costs & Central Recharges

870,678 870,678

Reconciliation to 2016/17 Post AHL Budget

Repairs to Rolling Road			10,000	0
Employee Expenses				21,801
NNDR				14,320
Property Insurance				-5,460
Building Cleaning				3,060
Utilities				-4,500
Parts - Glass Recycling project				-10,000
Parts				-10,000
Tyres - Glass Recycling project				-10,000
Road Fund Licences				6,727
Supplies & Services				1,755
Income from AHL now classed as internal recharges				284,540
Other Income				3,320
Other				7,795
Total: Transport & Depot			880,678	1,174,036

	2016/17 Original Budget £	2016/17 Original Budget post AHL transfer £	2016/17 Revised Budget	2017/18 Original Budget £
Support Teams				
Purpose of budget: A multi agency support team leading initiatives in wards with significant deprivation. The first full year of the team being fully established, and the project extending to Broomhill will be 2017/18.				
Budget Holder: A. Wilson				
Employee Expenses	140,000	140,000	140,000	263,640
Premises Expenses	5,920	5,920	5,920	11,960
Transport Related Expenses	0	0	0	5,200
Supplies & Services	94,180	94,180	94,180	46,560
Transfer Payments	0	0	0	0
Income	-58,000	-58,000	-58,000	-135,000
Sub Total Excluding Capital Financing Costs & Central Recharges	182,100	182,100	182,100	192,360
Capital Financing Costs	0	0	0	0
Central & Dept Recharges In	0	0	0	0
Central & Dept Recharges Out	-40,000	-40,000	-40,000	-40,000
Total	142,100	142,100	142,100	152,360
2016/17 Original Budget Excluding Capital Financing Costs & Central Recharges			182,100	182,100
Reconciliation to 2016/17 Post AHL Budget				
Employee Expenses (Funded from Grants)				123,640
Building Cleaning				2,260
NNDR				1,030
Utilities				2,500
Car Mileage				4,000
Car Park Permits				1,200
Payments to Contractors				-88,000
Secondment from MDC				34,000
Increased Grants and Contributions				-77,000
Other				6,630
Total: New Cross Support Team			182,100	192,360

	2016/17 Original Budget £	2016/17 Original Budget post AHL transfer £	2016/17 Revised Budget £	2017/18 Original Budget £
Summary Budget for Planning & Economic Development Directorate				
Service				
SD Planning & Economic Development	20,003	20,867	44,867	0
Locality and Community Empowerment	2,306,653	2,308,551	2,287,551	2,335,945
Markets	92,917	94,609	176,509	190,620
Planning	848,184	857,968	802,968	723,838
Town Centres	0	0	10,140	0
Regeneration	265,980	245,980	245,980	251,980
Property Management	0	-349,696	-349,696	-371,387
Strategic Housing	620,812	0	0	0
Total	4,154,549	3,178,279	3,218,319	3,130,995
Subjective Analysis				
Employee Expenses	2,498,186	2,136,416	2,160,416	2,023,452
Premises Expenses	154,480	247,930	247,930	251,748
Transport Related Expenses	50,563	44,713	44,713	45,850
Supplies & Services	1,916,280	1,825,645	1,759,785	1,778,530
Transfer Payments	0	0	0	0
Income	-1,229,800	-2,025,990	-1,944,090	-1,975,895
Sub Total Excluding Capital Financing Costs & Central Recharges	3,389,709	2,228,714	2,268,754	2,123,685
Capital Financing Costs	569,100	660,010	660,010	735,140
Central & Dept Recharges In	2,164,270	2,156,100	2,156,100	2,117,740
Central & Dept Recharges Out	-1,968,530	-1,866,545	-1,866,545	-1,845,570
Total	4,154,549	3,178,279	3,218,319	3,130,995

SD Planning & Economic Development

Purpose of budget: To lead the delivery of corporate objectives within the scope of the Economy Directorate.

Budget Holder: C. Cooper-Smith

Employee Expenses	116,253	117,117	141,117	0
Premises Expenses	0	0	0	0
Transport Related Expenses	1,300	1,300	1,300	0
Supplies & Services	1,240	1,240	1,240	0
Transfer Payments	0	0	0	0
Income	0	0	0	0
Sub Total Excluding Capital Financing Costs & Central Recharges	118,793	119,657	143,657	0
Capital Financing Costs	0	0	0	0
Central & Dept Recharges In	0	0	0	0
Central & Dept Recharges Out	-98,790	-98,790	-98,790	0
Total	20,003	20,867	44,867	0

2016/17 Original Budget Excluding Capital Financing Costs & Central Recharges

119,657 **119,657**

Reconciliation to 2016/17 Post AHL Budget

Employee Expenses - Increased Agency Costs			24,000	
Budget Reduction for Service Director				-119,657
Total: Economy			143,657	0

	2016/17 Original Budget £	2016/17 Original Budget post AHL transfer £	2016/17 Revised Budget £	2017/18 Original Budget £
Locality and Community Empowerment				
Purpose of budget: To facilitate community empowerment in line with "Big Society" and support sustainability for the VCS. To deliver and promote leisure and wellbeing directly or in partnership including the contract management of SLM.				
Budget Holder: T. Hodgkinson				
Employee Expenses	669,083	674,421	674,421	689,617
Premises Expenses	34,140	34,140	34,140	38,200
Transport Related Expenses	6,010	6,010	6,010	6,950
Supplies & Services	1,063,190	1,059,750	1,038,750	952,180
Transfer Payments	0	0	0	0
Income	-60,000	-60,000	-60,000	-81,750
Sub Total Excluding Capital Financing Costs & Central Recharges	1,712,423	1,714,321	1,693,321	1,605,197
Capital Financing Costs	551,810	551,810	551,810	645,490
Central & Dept Recharges In	132,420	132,420	132,420	145,258
Central & Dept Recharges Out	-90,000	-90,000	-90,000	-60,000
Total	2,306,653	2,308,551	2,287,551	2,335,945
2016/17 Original Budget Excluding Capital Financing Costs & Central Recharges			1,714,321	1,714,321
Reconciliation to 2016/17 Post AHL Budget				
Community Engagement Review			10,000	
Reduction in Leisure Centre Expenditure (Joint Use Maintenance Fund)			-31,000	-66,000
Reduction in Corporate Grants				-12,000
Reduction in Leisure Centre Costs				-45,734
Leisure Centre Feasibility Study				7,250
Increase in Liabilities insurance				2,190
Increase in Property Insurance				2,840
Christmas Festivities sponsorship				-10,000
Increase in Employee Expenses				15,146
Other Minor Variances				-2,816
Total: Locality and Community Empowerment			1,693,321	1,605,197

	2016/17 Original Budget £	2016/17 Original Budget post AHL transfer £	2016/17 Revised Budget £	2017/18 Original Budget £
Markets				
Purpose of budget: To facilitate the operation of three outdoor town centre general markets in Hucknall, Kirkby and Sutton and the Indoor Market Hall in the Idlewells Shopping Centre.				
Budget Holder: T Hodgkinson				
Employee Expenses	197,504	199,196	199,196	203,651
Premises Expenses	117,210	117,210	117,210	109,572
Transport Related Expenses	11,383	11,383	11,383	12,880
Supplies & Services	67,060	67,060	67,060	84,600
Transfer Payments	0	0	0	0
Income	-357,800	-357,800	-275,900	-267,100
Sub Total Excluding Capital Financing Costs & Central Recharges	35,357	37,049	118,949	143,603
Capital Financing Costs	17,290	17,290	17,290	13,410
Central & Dept Recharges In	40,270	40,270	40,270	33,607
Central & Dept Recharges Out	0	0	0	0
Total	92,917	94,609	176,509	190,620
2016/17 Original Budget Excluding Capital Financing Costs & Central Recharges			37,049	37,049
Reconciliation to 2016/17 Post AHL Budget				
Reduction in Rent Income during works to Indoor Market			81,900	72,000
Indoor Market Business Rates (vacant units)				7,140
Increase in Employee Expenses				4,500
14/15 Savings Target				18,700
Other Minor Variances				4,214
Total: Markets			118,949	143,603
Planning				
Purpose of budget: To determine all applications received under the planning and building regulation related applications. Produce the Local Development Framework and related policy guidance for the District. Deal with customer enquiries across the planning and building control spectrum.				
Budget Holder: C. Sarris				
Employee Expenses	1,068,224	1,078,008	1,078,008	1,060,910
Premises Expenses	130	130	130	0
Transport Related Expenses	25,720	25,720	25,720	25,720
Supplies & Services	278,400	278,400	223,400	199,080
Transfer Payments	0	0	0	0
Income	-809,000	-809,000	-809,000	-814,000
Sub Total Excluding Capital Financing Costs & Central Recharges	563,474	573,258	518,258	471,710
Capital Financing Costs	0	0	0	0
Central & Dept Recharges In	1,741,850	1,741,850	1,741,850	1,706,618
Central & Dept Recharges Out	-1,457,140	-1,457,140	-1,457,140	-1,454,490
Total	848,184	857,968	802,968	723,838
Planning (Continued)				
2016/17 Original Budget Excluding Capital Financing Costs & Central Recharges			573,258	573,258
Reconciliation to 2016/17 Post AHL Budget				
Reduction in Local Plan Expenditure			-70,000	-71,000
One off increase to Payments to Contractors			15,000	
Increase in Income for Building Control				-6,000
Reduction in Employee Expenses				-17,098
Other Minor Variances				-7,450
Total: Planning			518,258	471,710

	2016/17 Original Budget £	2016/17 Original Budget post AHL transfer £	2016/17 Revised Budget £	2017/18 Original Budget £
Town Centres				
Purpose of budget: To work with partners to facilitate an attractive environment for flourishing Town Centres. New budget established on commencement of Regeneration shared service.				
Budget Holder: T. Hodgkinson				
Employee Expenses	0	0	0	0
Premises Expenses	0	0	0	0
Transport Related Expenses	0	0	0	0
Supplies & Services	0	0	10,140	0
Transfer Payments	0	0	0	0
Income	0	0	0	0
Sub Total Excluding Capital Financing Costs & Central Recharges	0	0	10,140	0
Capital Financing Costs	0	0	0	0
Central & Dept Recharges In	0	0	0	0
Central & Dept Recharges Out	0	0	0	0
Total	0	0	10,140	0
2016/17 Original Budget Excluding Capital Financing Costs & Central Recharges			0	0
Reconciliation to 2016/17 Post AHL Budget				
One off expenditure for Empty Shops (Grant Funded)			2,640	
One off expenditure for High Street Innovation (Grant Funded)			7,500	
Total: Town Centres			10,140	0
Regeneration				
Purpose of budget: Shared Service - To work with partners to facilitate an attractive environment for business growth, including suitable premises & land, an appropriately skilled workforce, assistance for new and existing businesses and flourishing Town Centres.				
Budget Holder: P. Thomas				
Employee Expenses	0	0	0	0
Premises Expenses	0	0	0	0
Transport Related Expenses	0	0	0	0
Supplies & Services	265,980	245,980	245,980	364,230
Transfer Payments	0	0	0	0
Income	0	0	0	-112,250
Sub Total Excluding Capital Financing Costs & Central Recharges	265,980	245,980	245,980	251,980
Capital Financing Costs	0	0	0	0
Central & Dept Recharges In	0	0	0	0
Central & Dept Recharges Out	0	0	0	0
Total	265,980	245,980	245,980	251,980
2016/17 Original Budget Excluding Capital Financing Costs & Central Recharges			245,980	245,980
Reconciliation to 2016/17 Post AHL Budget				
Expenditure for Feasibility Studies				112,250
Income for Feasibility Studies (Notts County Council)				-112,250
Increase in Shared Service Costs				5,300
Other Minor Variances				700
Total: Regeneration			245,980	251,980

	2016/17 Original Budget £	2016/17 Original Budget post AHL transfer £	2016/17 Revised Budget £	2017/18 Original Budget £
Property Management				
Purpose of budget:				
Budget Holder: M. Kirk				
Employee Expenses	0	67,674	67,674	69,274
Premises Expenses	0	96,450	96,450	103,977
Transport Related Expenses	0	300	300	300
Supplies & Services	0	173,215	173,215	178,440
Transfer Payments	0	0	0	0
Income	0	-799,190	-799,190	-700,795
Sub Total Excluding Capital Financing Costs & Central Recharges	0	-461,551	-461,551	-348,804
Capital Financing Costs	0	90,910	90,910	76,240
Central & Dept Recharges In	0	241,560	241,560	232,257
Central & Dept Recharges Out	0	-220,615	-220,615	-331,080
Total	0	-349,696	-349,696	-371,387
2016/17 Original Budget Excluding Capital Financing Costs & Central Recharges			-461,551	-461,551
Reconciliation to 2016/17 Post AHL Budget				
Changes to Rental Income				8,000
Brook Street Rent to AHL moved to Internal Recharges				105,525
Other Minor Variances				-778
Total: Property Management			-461,551	-348,804

SERVICE MOVED FROM CORPORATE SERVICES DIRECTORATE DURING 2016/17

Strategic Housing

Purpose of budget:

Budget Holder:

Employee Expenses	447,122	0	0	0
Premises Expenses	3,000	0	0	0
Transport Related Expenses	6,150	0	0	0
Supplies & Services	240,410	0	0	0
Transfer Payments	0	0	0	0
Income	-3,000	0	0	0
Sub Total Excluding Capital Financing Costs & Central Recharges	693,682	0	0	0
Capital Financing Costs	0	0	0	0
Central & Dept Recharges In	249,730	0	0	0
Central & Dept Recharges Out	-322,600	0	0	0
Total: Strategic Housing	620,812	0	0	0

	2016/17 Original Budget £	2016/17 Original Budget post AHL transfer £	2016/17 Revised Budget	2017/18 Original Budget £
Summary Budget for Corporate Services Directorate				
Service				
Corporate Service Director	3	867	867	3
Business Contingency & Sustainability	713,905	716,495	711,125	980,204
IT	34,870	37,657	72,657	14,953
Human Resources	54,100	54,100	54,100	-6,000
Corporate Performance & Improvement Unit	0	188,125	198,335	266,797
Communications Unit	0	25,093	25,093	27,937
Asset Management	937,827	935,083	972,083	812,571
Housing HR	0	0	0	0
Housing Policy & Comms	0	0	0	0
Housing IT	0	0	0	1
Property Management	-358,180	0	0	0
TOTAL	1,382,525	1,957,420	2,034,260	2,096,466
Subjective Analysis				
Employee Expenses	1,859,690	2,157,050	2,167,680	2,380,982
Premises Expenses	933,895	838,370	838,370	817,440
Transport Related Expenses	27,530	29,350	29,350	32,300
Supplies & Services	1,035,295	973,040	1,002,250	1,100,750
Transfer Payments	0	0	0	0
Income	-1,436,380	-676,290	-639,290	-323,670
Sub Total Excluding Capital Financing Costs & Central Recharges	2,420,030	3,321,520	3,398,360	4,007,802
Capital Financing Costs	793,590	709,620	709,620	1,018,460
Central & Dept Recharges In	797,230	601,450	601,450	558,785
Central & Dept Recharges Out	-2,628,325	-2,675,170	-2,675,170	-3,488,581
TOTAL	1,382,525	1,957,420	2,034,260	2,096,466

Corporate Service Director

Purpose of budget: This budget supports the overall direction and management of the Corporate Services Directorate.

Budget Holder: Corporate Services Director; C Bonar

Employee Expenses	96,153	97,017	97,017	99,263
Premises Expenses	0	0	0	0
Transport Related Expenses	800	800	800	800
Supplies & Services	200	200	200	240
Transfer Payments	0	0	0	0
Income	0	0	0	0
Sub Total Excluding Capital Financing Costs & Central Recharges	97,153	98,017	98,017	100,303
Capital Financing Costs	0	0	0	0
Central & Dept Recharges In	0	0	0	0
Central & Dept Recharges Out	-97,150	-97,150	-97,150	-100,300
Reconciliation to 2015/16 Original Budget	3	867	867	3

2016/17 Original Budget Excluding Capital Financing Costs & Central Recharges

98,017 **98,017**

Reconciliation to 2016/17 Post AHL Budget

Salary And Salary Oncost changes				2,246
Other Minor Variances				40
Total: Corporate Service Director			98,017	100,303

	2016/17 Original Budget £	2016/17 Original Budget post AHL transfer £	2016/17 Revised Budget	2017/18 Original Budget £
Human Resources				
Purpose of budget: Shared Service with Mansfield DC to provide a service that supports the employment of Council staff.				
Budget Holder: M.Amos				
Employee Expenses	134,720	134,720	134,720	201,250
Premises Expenses	0	0	0	0
Transport Related Expenses	0	0	0	0
Supplies & Services	402,600	402,600	402,600	481,800
Transfer Payments	0	0	0	0
Income	0	0	0	0
Sub Total Excluding Capital Financing Costs & Central Recharges	537,320	537,320	537,320	683,050
Capital Financing Costs	0	0	0	0
Central & Dept Recharges In	0	0	0	0
Central & Dept Recharges Out	-483,220	-483,220	-483,220	-689,050
TOTAL	54,100	54,100	54,100	-6,000

2016/17 Original Budget Excluding Capital Financing Costs & Central Recharges

537,320 **537,320**

Reconciliation to 2016/17 Post AHL Budget

Cost of Staff TUPE'd From AHL				80,000
Apprenticeship Levy				66,530
Other Minor Variances				-800
Total: Human Resources			537,320	683,050

Planning, Performance and Improvement Unit

Purpose of budget: Determination & delivery of the Council's Improvement Programme, performance management framework and strategic planning.

Budget Holder: J Froggatt

Employee Expenses	0	282,505	282,505	402,491
Premises Expenses	0	0	0	0
Transport Related Expenses	0	1,520	1,520	2,040
Supplies & Services	0	55,430	65,640	38,670
Transfer Payments	0	0	0	0
Income	0	-12,100	-12,100	-9,000
Sub Total Excluding Capital Financing Costs & Central Recharges	0	327,355	337,565	434,201
Capital Financing Costs	0	0	0	0
Central & Dept Recharges In	0	45,780	45,780	26,227
Central & Dept Recharges Out	0	-185,010	-185,010	-193,631
Total	0	188,125	198,335	266,797

2016/17 Original Budget Excluding Capital Financing Costs & Central Recharges

327,355 **327,355**

Reconciliation to 2016/17 Post AHL Budget

Commercial Enterprise Team Employee Costs				86,444
Staff Transferred to Planning, Performance and Improvement Unit				71,727
Other Salary And Salary Oncost changes				6,565
Service Review Savings - Employees				-44,750
Service Review Savings - Supplies and Services				-2,400
Service Reviews (West Lindsey Council)			10,210	0
Professional and Consultancy Savings				-20,000
Additional Application Software Charges				11,670
Other Supplies and Services Changes				-6,030
Reduction in GIS income				2,500
Other Minor Variances				1,120
Total: Planning, Performance and Improvement Unit			337,565	434,201

SERVICE MOVED FROM CHIEF EXECUTIVE DIRECTORATE IN 2016/17

	2016/17 Original Budget £	2016/17 Original Budget post AHL transfer £	2016/17 Revised Budget	2017/18 Original Budget £
Communications				
Purpose of budget: To engage with residents and employees and inform them of council activity.				
Budget Holder: C Turner-Jones				
Employee Expenses	0	78,413	78,413	84,152
Premises Expenses	0	0	0	0
Transport Related Expenses	0	600	600	600
Supplies & Services	0	55,530	55,530	35,130
Transfer Payments	0	0	0	0
Income	0	-27,000	-27,000	-4,000
Sub Total Excluding Capital Financing Costs & Central Recharges	0	107,543	107,543	115,882
Capital Financing Costs	0	0	0	0
Central & Dept Recharges In	0	0	0	0
Central & Dept Recharges Out	0	-82,450	-82,450	-87,945
Total	0	25,093	25,093	27,937
2016/17 Original Budget Excluding Capital Financing Costs & Central Recharges			107,543	107,543
Reconciliation to 2016/17 Post AHL Budget				
Salary And Salary Oncost changes				6,416
Reduction in Publicity (Part of reduction to be charged to Place and Communities)				-19,470
Reduction in Advertisement Income				23,000
Other Minor Variances				-1,607
Total: Communications			107,543	115,882
SERVICE MOVED FROM CHIEF EXECUTIVE DIRECTORATE IN 2016/17				

	2016/17 Original Budget £	2016/17 Original Budget post AHL transfer £	2016/17 Revised Budget	2017/18 Original Budget £
Asset Management				
Purpose of budget: The management of the building maintenance programme and construction projects within the Capital programme. Operation and Facilities Management including Caretaking for central office accommodation. The operation and management of Community Centres Operation.				
Budget Holder: E.P.Saxton				
Employee Expenses	817,257	814,513	814,513	844,760
Premises Expenses	838,370	838,370	838,370	817,440
Transport Related Expenses	15,600	15,600	15,600	15,950
Supplies & Services	90,820	90,820	90,820	90,600
Transfer Payments	0	0	0	0
Income	-303,670	-303,670	-266,670	-288,150
Sub Total Excluding Capital Financing Costs & Central Recharges	1,458,377	1,455,633	1,492,633	1,480,600
Capital Financing Costs	157,620	157,620	157,620	175,460
Central & Dept Recharges In	535,620	535,620	535,620	490,601
Central & Dept Recharges Out	-1,213,790	-1,213,790	-1,213,790	-1,334,090
TOTAL	937,827	935,083	972,083	812,571
2016/17 Original Budget Excluding Capital Financing Costs & Central Recharges			1,455,633	1,455,633
Reconciliation to 2016/17 Post AHL Budget				
Salary And Salary Oncost changes				37,656
Reduction in NNDR				-26,110
Reduction in Car Parking Income				10,000
Reduction in AHL Rent (Now Showing as a Recharge)				20,790
Change in income from Police and DWP			37,000	-15,690
Other Minor Variances				-1,679
Total: Asset Management			1,492,633	1,480,600

	2016/17 Original Budget £	2016/17 Original Budget post AHL transfer £	2016/17 Revised Budget	2017/18 Original Budget £
Summary Budget for Housing Directorate				
Service				
Service Director Housing	0	0	26,000	3
Strategic Housing	0	319,151	353,151	357,226
Housing (Ashfield Homes)	0	0	0	3
Supported Housing (Ashfield Homes)	0	0	0	40,128
Total	0	319,151	379,151	397,360
Subjective Analysis				
Employee Expenses	0	509,121	535,121	762,334
Premises Expenses	0	380	380	1,410
Transport Related Expenses	0	7,470	7,470	14,580
Supplies & Services	0	266,690	300,690	351,590
Transfer Payments	0	0	0	0
Income	0	-136,740	-136,740	-356,910
Sub Total Excluding Capital Financing Costs & Central Recharges	0	646,921	706,921	773,004
Capital Financing Costs	0	0	0	0
Central & Dept Recharges In	0	156,770	156,770	149,367
Central & Dept Recharges Out	0	-484,540	-484,540	-525,011
Total	0	319,151	379,151	397,360

SD Housing

Purpose of budget:

Budget Holder: P. Parkinson

Employee Expenses	0	0	26,000	99,313
Premises Expenses	0	0	0	0
Transport Related Expenses	0	0	0	700
Supplies & Services	0	0	0	390
Transfer Payments	0	0	0	0
Income	0	0	0	0
Sub Total Excluding Capital Financing Costs & Central Recharges	0	0	26,000	100,403
Capital Financing Costs	0	0	0	0
Central & Dept Recharges In	0	0	0	0
Central & Dept Recharges Out	0	0	0	-100,400
Total	0	0	26,000	3
2016/17 Original Budget Excluding Capital Financing Costs & Central Recharges	0	0	0	0
Reconciliation to 2016/17 Post AHL Budget				
New Service Director costs			26,000	100,403

	2016/17 Original Budget £	2016/17 Original Budget post AHL transfer £	2016/17 Revised Budget	2017/18 Original Budget £
Total: SD Housing	0	0	26,000	100,403
Strategic Housing				
Purpose of budget:				
Budget Holder:				
Employee Expenses	0	274,081	274,081	109,125
Premises Expenses	0	0	0	0
Transport Related Expenses	0	1,100	1,100	1,100
Supplies & Services	0	249,870	283,870	278,030
Transfer Payments	0	0	0	0
Income	0	0	0	-10,000
Sub Total Excluding Capital Financing Costs & Central Recharges	0	525,051	559,051	378,255
Capital Financing Costs	0	0	0	0
Central & Dept Recharges In	0	128,260	128,260	56,627
Central & Dept Recharges Out	0	-334,160	-334,160	-77,656
Total	0	319,151	353,151	357,226
2016/17 Original Budget Excluding Capital Financing Costs & Central Recharges	0	0	525,051	525,051
Reconciliation to 2016/17 Post AHL Budget				
Employee Savings due to Restructure & transfer of one post to Performance Team				-164,956
Housing Site Feasibility Study			25,000	20,000
Homelessness Shared Service costs			9,000	19,520
Subscriptions				-11,560
Insurance				-3,410
Telephones				-390
Payment to external contractors				-6,000
Total: Strategic Housing	0	0	559,051	378,255
SERVICE MOVED FROM PLANNING & ECONOMIC DEVELOPMENT DIRECTORATE IN 2016/17				

	2016/17 Original Budget £	2016/17 Original Budget post AHL transfer £	2016/17 Revised Budget	2017/18 Original Budget £
Housing (Ashfield Homes)				
Purpose of budget:				
Budget Holder:				
Employee Expenses	0	111,250	111,250	238,008
Premises Expenses	0	0	0	0
Transport Related Expenses	0	3,060	3,060	5,720
Supplies & Services	0	2,180	2,180	4,250
Transfer Payments	0	0	0	0
Income	0	0	0	0
Sub Total Excluding Capital Financing Costs & Central Recharges	0	116,490	116,490	247,978
Capital Financing Costs	0	0	0	0
Central & Dept Recharges In	0	0	0	0
Central & Dept Recharges Out	0	-116,490	-116,490	-247,975
Total	0	0	0	3
2016/17 Original Budget Excluding Capital Financing Costs & Central Recharges	0	0	116,490	116,490
Reconciliation to 2016/17 Post AHL Budget				
Changes to salary budgets (support services transferred to General Fund but recharged back to HRA)				126,758
Transport budgets				2,660
Supplies & services				2,070
Total: Housing (Ashfield Homes)	0	0	116,490	247,978

	2016/17 Original Budget £	2016/17 Original Budget post AHL transfer £	2016/17 Revised Budget	2017/18 Original Budget £
Supported Housing (Ashfield Homes)				
Purpose of budget:				
Budget Holder:				
Employee Expenses	0	123,790	123,790	315,888
Premises Expenses	0	380	380	1,410
Transport Related Expenses	0	3,310	3,310	7,060
Supplies & Services	0	14,640	14,640	68,920
Transfer Payments	0	0	0	0
Income	0	-136,740	-136,740	-346,910
Sub Total Excluding Capital Financing Costs & Central Recharges	0	5,380	5,380	46,368
Capital Financing Costs	0	0	0	0
Central & Dept Recharges In	0	28,510	28,510	92,740
Central & Dept Recharges Out	0	-33,890	-33,890	-98,980
Total	0	0	0	40,128
2016/17 Original Budget Excluding Capital Financing Costs & Central Recharges	0	0	5,380	5,380
Reconciliation to 2016/17 Post AHL Budget				
Changes to salary budget				192,098
Private Payers & Protected Rights Users				-210,170
Telephones				4,020
Equipment maint				11,000
Car allowance/mileage				3,600
Equipment purchase				37,750
other				2,690
Total: Supported Housing (Ashfield Homes)	0	0	5,380	46,368